“This changes everything.” That was my description of UNC’s dynamic library environment for a special 2012 issue of the Journal of Library Administration.

Libraries have seen more than their share of changes in recent years. Research and teaching methods have changed. The ways we access and deliver information have changed. Expectations have changed. In this rapidly evolving environment, I am proud to say that libraries at UNC have transformed themselves dramatically.

Thanks to highly motivated staff members, UNC’s libraries in recent years have become more outward facing, de-siloed, technology diffused, collaborative, and energized by leaders at all levels of the organization. This evolution came about through thoughtful and continuing reorganization of units, participation of staff members in every department, and a finely tuned awareness of our users’ changing needs.

Our recent changes have taken place against the backdrop of an extremely challenging fiscal environment. As state allocations to the University dropped, the Library budget was cut by nearly $4 million over three years. We eliminated vacant positions, delayed or scaled back new services, scrutinized every acquisition dollar to ensure purchase of highest-need materials, and reluctantly gave up plans for much-needed repairs and renovations.

Despite setbacks, we continued to pursue goals laid out in To Collect and To Serve, the Library's blueprint for the years 2010–11 and 2011–12. In this report, you will find an accounting of the period’s most significant accomplishments as they relate to that plan. I hope you will agree with me that Carolina’s transformed—and also streamlined—libraries have found creative ways to move forward and to serve the faculty, undergraduate and graduate students, independent researchers, and community members who rely on Carolina’s world-class libraries.

A positive development during this time has been the administrative merging of the University Library and the Health Sciences Library. Our two libraries have long enjoyed a close working relationship. The formalization of this relationship has allowed us to look anew at our programs and services, and to seek additional opportunities for efficiencies and improvement.

As the period covered by the plan drew to a close, we launched a new planning process that builds upon this joint structure and cautiously anticipates an improving economic situation. I look forward to sharing with you a new set of goals that will move the libraries toward the future.

Sarah Michalak
University Librarian and Associate Provost for University Libraries
Goals from
*To Collect and To Serve: A Plan for the University Library 2010–2012*

- Build strong research collections and connect users to them through a user-centered service program.
- Leverage the Library’s information technology expertise and infrastructure to foster innovative academic inquiry and scholarship in the digital realm.
- Revitalize and renovate Library buildings and facilities to make them more responsive to changing user needs and to address safety concerns.
- Support a library culture characterized by leadership, diversity, flexibility, and collaboration.
Building on a long tradition of close cooperation, the Health Sciences Library and University Library combined in 2010 under the leadership of University Librarian Sarah Michalak. The two library systems had previously operated independently.

In announcing the change, Provost Bruce Carney explained that the goal was to improve overall efficiency in meeting the teaching, research, and service missions of the University.

Early efficiencies came through the merging of business and human resource operations, with the guidance of an outside consultant. A merger of IT operations increased technology capacity and began to standardize practice across both libraries.

Library-wide committees now have broad representation that includes both University Library and Health Sciences Library staff members. Numerous ad hoc working groups also began to spring up almost immediately following the reorganization, demonstrating the many opportunities that staff members have found to collaborate on a wide range of issues.

The potential of the combined organization will come fully to fruition in the next strategic plan, scheduled to take effect in 2013. Development of the plan has been a highly collaborative and inclusive effort that will lead to the articulation of shared goals and vision for libraries at Carolina.
ACTIVITY for FY 2011–2012

885,767 circulation transactions • 53,910 loans made to other libraries

84,345 reference transactions • 1,546 classes taught to 34,454 participants

6,803,539 database searches • 3,947,892 full-text journal articles retrieved

2,124,411 digital files created in the Carolina Digital Library and Archives

Impact of Budget Cuts

The difficult economy of recent years has not spared UNC’s libraries. Cumulatively over the last three fiscal years, the libraries have:

Cut the materials budget by $3.95 million. This has diminished the number of books purchased, and has meant the cancellation of some 1,167 journal subscriptions and more than 1,000 law reviews.

The libraries have been unable to purchase important materials in areas such as Middle Eastern Studies, legal instruction, and global health. The University Library eliminated the research fund, used to purchase high-cost materials requested by faculty to directly support research and teaching.

Eliminated positions equivalent to 43 FTE. Among the positions lost are those that provide front-line research assistance; teaching support to faculty and students; preparation of library materials so that collections can be discovered and used; and key technology leadership and support. The libraries have also cut the Carolina Academic Library Associates (CALA) program, for talented library science students, from 28 to 15 positions.

With fewer employees doing more work, staff have less time to respond to new opportunities, develop innovative services and programs, and assist with complex research.

Witnessed additional degradation of stressed and aging facilities. Davis Library, Wilson Library, and the Law Library urgently require upgraded facilities in order to meet current user and technology needs and to plan for the future.

RANKING DROP: The impact of budget cuts is evident in UNC’s drop from 14th to 19th position among 115 member libraries on the annual Investment Index of the Association of Research Libraries (ARL). Index factors are: total library expenditures, materials expenditures, salaries and wages, and staff size. Rankings thus heavily reflect library budget. UNC is likely to drop further once ARL issues its 2011–12 index.
ACHIEVEMENTS

Electronic content across academic disciplines expands. Faculty and students may now read from more than 1 million e-books and nearly 175,000 electronic journals, thanks to the Library’s e-preferred policy for many subject areas, a focus of resources on high-use publications, and creative negotiations with publishers. For the largest package deals, use at UNC grew by 10% from 2009 to 2011, while costs fell 12%.

E-books program pilots shared access. An experimental program with Oxford University Press and the Triangle Research Libraries Network leads the way in national efforts to provide e-books at a lower cost through strategic partnerships.

Specialist librarians enhance research. A new network of subject specialist librarians provides services to faculty and students. These librarians offer a direct and personalized connection to the libraries that fuels the research and teaching missions of the University.

New scholarly communications officer provides advice. Attorney Anne Gilliland joined the Library in June 2012. She provides campus-wide guidance to librarians and faculty about issues such as copyright, fair use, open access, and authors’ rights, and will help UNC advocate nationally for new forms and practices of scholarly communications.

Assessment efforts intensify. Under the guidance of a newly appointed assessment officer, the Library has evaluated user perceptions of Wilson Library, use of e-books, a range of internal processes, and the diversity climate for employees.
Promoting Discovery and Use of Library Collections

It is easier than ever for students, faculty, and researchers to identify, locate, request, and retrieve UNC Library materials in print and online. Thanks to key improvements, library users can now:

• Search across millions of journal articles, newspapers, and e-book chapters with a single query, using the Articles+ search, powered by Summon software.

• Register online to use rare book and archival materials from the Wilson Special Collections Library and the David M. Rubenstein Rare Book & Manuscript Library at Duke University, and place requests online to have special collections items retrieved for use.

• Use an upgraded Carolina BLU system (for “Bringing the Libraries to You”) to request books and documents more efficiently for retrieval and delivery from UNC’s libraries or for borrowing from libraries elsewhere.

• Locate items more effectively, thanks to catalog enhancements such as a feature that auto-completes search terms and catalog records that now direct the user to the appropriate floor of Davis Library.
Leverage the Library’s information technology expertise and infrastructure to foster innovative academic inquiry and scholarship in the digital realm

ACHIEVEMENTS

High-speed scanners digitize 10,000+ books. Through a partnership with the non-profit Internet Archive, the Library used scanners called “Scribes” to make thousands of titles freely available through the online catalog and at http://archive.org. The Library marked the milestone of 10,000 books “Scribed” by uploading Thomas Henderson’s 1812 North Carolina Almanack, in January 2012.

UNC joins Hathi Trust and Academic Preservation Trust. The UNC Library became early partners in these national endeavors. By doing so, the Library assumed a national leadership role in ensuring the long-term preservation of digital collections.

Carolina Digital Repository (CDR) safeguards Carolina scholarship. Nearly 15,000 digital objects, including audio recordings; photographs and videos of artistic performances; and UNC master’s papers, theses, and dissertations have a secure and permanent home in the CDR. UNC led the way in releasing open-source programs to speed processing of large digital archival collections.

UNC Library Collections Online

The Library continues to bring treasures from the stacks to the screen. New digital collections drawn from collections of the UNC Library include the following. Visit http://library.unc.edu/digitalprojects.html to learn more.

The Mini Page Archive, 1969–2007 — Historic issues of the beloved weekly newspaper for young readers and the young at heart.

Driving Through Time: The Digital Blue Ridge Parkway — A virtual trip through the history of the country’s most visited national park.

North Carolina Maps — A comprehensive, online collection of historic maps depicting the Tar Heel State.

Digital Southern Historical Collection — Digitized manuscript and archive collections from the South’s leading archive.

Commemorative Landscapes of North Carolina — Spatial presentation of commemorative monuments, shrines, and public art.
Digital Heritage Center Preserves Tar Heel State History

North Carolina’s libraries, archives, museums, and historical societies hold unique documentation of the state’s history in their stacks and storage vaults. These organizations can now turn to the North Carolina Digital Heritage Center in the Wilson Special Collections Library in order to digitize rare and one-of-a-kind collections.

The Center partners with the state’s cultural heritage institutions. It offers digitization expertise, equipment, and staffing, as well as long-term management and storage for digitized archives.

Projects based at the Center have included the following:

- **North Carolina Yearbooks** — Historic yearbooks from 51 colleges and universities, including 14 of the 17 UNC system institutions.
- **North Carolina Newspapers** — A growing selection of community and student newspapers.
- **North Carolina Memory** — Scrapbooks, newspaper clippings, ledgers, manuscripts, and other written accounts from North Carolinians past and present.
- **North Carolina City Directories** — A wealth of information about the people, businesses, and organizations in North Carolina cities and towns in the 19th and 20th centuries.

*Elon College Varsity Football Team. From the 1923 student yearbook at Elon College (p. 115).*
ACHIEVEMENTS

**NEH grant funds fire sprinkler installation in Wilson Library.** Sprinklers in the stacks now protect special collections from fire, thanks to a $400,000 NEH grant and matching funds from the University. A parallel project upgraded the security system in Wilson Library.

**Kenan Science Library opens.** Recently renovated Venable Hall is home to the new Kenan Science Library, a high-tech center for library research in the sciences. Book collections in the sciences were consolidated in the Science Library Annex.

**Geographic Information Systems (GIS) increase.** Relocation of the Chapin Planning Library to Davis Library in 2010 consolidated GIS collections and data services in a single location. With the addition of a second GIS librarian, the Library expanded these high-demand services in their new location.

**High-density remote storage center expands.** The Library Service Center (LSC), operated by Duke University, provides a state-of-the-art environment with ideal climate control for books and paper. UNC has placed more than one million books at the LSC and most can be retrieved for use within 24 hours.
Projects Revitalize Davis Library

Nearly one million visitors a year can be hard on a library building. When Davis Library opened its doors in 1984, the state-of-the-art facility at the heart of campus was a destination for students and faculty alike. The passing years, however, aged the furnishings, while the work and study habits of students evolved to center around laptop computing and group projects.

A two-year project has revitalized the main study areas on the first and second floors of Davis Library. Comfortable, modular furniture attracts both individuals and small groups. Specially designed computer tables make it easy to set up with a laptop, while plug-in screens offer improved display. On the second floor, added outlets and data drops accommodate 21st-century computing.

Davis Library is in need of extensive renovation in order to provide an appropriate home for the research of the future, which will draw on both the most advanced technologies and UNC’s significant collections of print books. In the meantime, these improvement projects have drawn more students than ever, demonstrating the continued demand for the unique learning and research environment that Davis Library provides.
ACHIEVEMENTS

Collaborative project updates computing spaces. Students in Davis Library, the Health Sciences Library, and the Undergraduate Library now enjoy enhanced workspaces that facilitate mobile computing and group work. The Library worked with UNC’s Information Technology Services (ITS) to transform the traditional ITS computing labs.

Entrepreneurial staff members receive first Innovation Grants. The Library’s first competitive innovation awards funded two staff-designed projects. One organized documentation to help private practice physicians in North Carolina implement electronic health records. The other created prototype mobile versions of online health resources from the Health Sciences Library.

New Data Management Toolkit assists researchers seeking grants. Several federal agencies now require a formal data management plan as part of grant applications. A new Library-built toolkit provides guidance, templates, and resources for investigators.

Changing workflows prompt reorganization of departments. New structures in Monographic Services and E-Resources & Serials Management help the Library process increasing levels of electronic acquisitions.

Grants bring innovative diversity programming to libraries. The Library Diversity Committee received grants from the campus Performing Arts and Special Activities Fund for the series “Exploring Diversity through the Cultural and Performing Arts,” featuring culturally diverse performing artists from the local community. The committee’s 2012 film series highlighted the topic of neurodiversity.
Building Community at and around Carolina

When UNC committed in 2010 to build ten houses for Habitat for Humanity, Carolina’s library community stepped up as a champion. Members of the Library staff, along with the School of Information and Library Science (SILS), volunteered to raise $35,000 and provide 2,000 hours of labor.

In addition to swinging their share of hammers, staff members rose to the challenge in creative ways. Led by an enthusiastic team of volunteers, Library staffers baked and sold cupcakes in the Pit, organized a pet photo contest, held a beach bingo night in Carrboro, and pulled off a well-attended trivia evening in Wilson Library.

Staff members have also served the UNC community through an annual book drive for the Book Fairy, an organization that donates books to the Pediatric Oncology Clinic at UNC Hospitals. The Diversity Committee first organized the drive in 2009 and it partners each year with campus organizations and departments to collect new and gently used books for young patients and their siblings. There is a special emphasis on Spanish-language books and those featuring children of many cultures. Over the drive’s first three years, the Library has helped to collect and distribute more than 6,000 books.
Gifts of all sizes help the Library transform lives, advance research, and support teaching and learning. Below are just a few of the notable gifts that Friends have recently made. The fall 2011 and fall 2012 issues of Windows magazine contain a complete honor roll of giving.

**Mark L. Reed III Gives Wordsworth Collection to the Rare Book Collection.**
Mark Reed, professor emeritus of English at UNC, donated close to 1,700 Wordsworth volumes. Combined with existing Keats, Byron, and related collections, the Reed gift confirms UNC’s place as one of the country’s major repositories for printed editions of the British Romantics.

**Eng and Chang Bunker Descendants Offer Memorabilia to North Carolina Collection.** Descendants of the Bunkers, the original “Siamese twins,” donated possessions of their famous ancestors. Among the items were the .41 caliber rifle of Chang Bunker, from his great-grandson Vance Haynes, and four pieces of the twins’ silver, from Harriet McMaster, a great-granddaughter of Chang Bunker.

**J.D. Lewis Collection Comes to the Southern Historical Collection.** Lewis’s daughter Yvonne Lewis Holley and her family donated photographs, letters, and documents from the life and career of North Carolina’s first African American radio announcer. The gift helped to launch the Southern Historical Collection’s African American Family Documentation Initiative.

**Capitol Broadcasting Invests in African American Family Documentation Initiative.**
A grant to the Southern Historical Collection helped organize and preserve the papers of longtime broadcaster J.D. Lewis.

**Jarrahi Family Establishes Library Fund for Persian Studies.** Dr. Ali Jarrahi MSPH ’69 and his family created a new endowment to help the Library build Persian studies collections and support the growing Persian studies program at the University.

**Mary Ann Harrell MA ’56 Supports Southern Historical Collection with Land Gift.**
The donation of two parcels of land will help bolster the Harrell Family Fund in the SHC and support the acquisition and use of primary source materials.

**Howard Holsenbeck ’63 Inspires with Matching Grant.** A donor to the Library since his graduation, Holsenbeck matched the first $100 of every gift to the Library from those who had never given before. The Library gained 61 new friends during this short campaign in the fall of 2011.
Charles S. Killebrew Collection Moves to Photographic Archives. Killebrew, a Rocky Mount Telegram and studio photographer, helped document the life of his community from 1948 to 1997. A half-million negatives came from the Braswell Memorial Library to UNC, where they join the collections of other great Tar Heel photographers, including Hugh Morton, Edward McCauley, and Don Sturkey.

Civil War Autograph Book Comes to University Archives. The Xi Chapter of the St. Anthony Hall fraternity and the St. Anthony Association of North Carolina donated the autograph book. The gift supports efforts by University Archives to help UNC student organizations preserve their history.

Slifkins Donate Rare Copy of Galileo’s Final Book. Considered the first “textbook” of modern physics, Discorsi e dimostrazioni matematiche (Leiden: Elsevier, 1638) is now housed in the Rare Book Collection. It is the gift of Dr. Lawrence Slifkin, UNC Alumni Distinguished Professor Emeritus of Physics, and his wife, Miriam Slifkin, Ph.D. ’68.

Educational Foundation Gift Extends Library Hours. A gift from the Educational Foundation (also known as the Rams Club) allowed Davis Library to restore popular late-night hours that had been lost to budget cuts.

Betty Debnam Hunt ’52 Funds Graduate Student Position. Founding editor of the children’s newspaper feature The Mini Page, Hunt supported a position to create K-12 lesson plans using The Mini Page online archive, a component of the Carolina Digital Library and Archives.

John Powell ’77 Sponsors Southern Folklife Collection Symposia. This series of tribute concerts, lectures, and discussions honored three of the greatest bluesmen to come out of the South: Howlin’ Wolf, Rev. Gary Davis, and Son House. The events drew hundreds of attendees and focused attention on the Library’s Southern Folklife Collection.

Unrestricted Gifts Address Needs. More than 1,500 Friends of the Library gifts totaling well over $300,000 were unrestricted. These gifts enabled the Library to fund a wide range of projects, including outreach programs and special acquisitions for the collections.
Events and Exhibitions

Public programs sponsored by the Library and Friends of the Library bring scholars, musicians, and authors to campus and help raise awareness of Library collections and services. In 2010–11 and 2011–12, 5,627 participants enjoyed 59 programs, nearly all of them free, and all open to the public. Special exhibitions in Wilson and Davis libraries offered viewers the opportunity to learn about rare and noteworthy items from library collections.

Selected Event Highlights

**Big-Time College Sports: What Needs to Change?** The Library invited three prominent critics of collegiate sports to discuss athletics and the academy in 2012. Nearly 400 turned out to hear a panel discussion with Pulitzer Prize-winning journalist and historian Taylor Branch, UNC President Emeritus William C. Friday, and Charles T. Clotfelter, author and professor at Duke University. Author Will Blythe moderated the conversation that brought a scholarly perspective to a timely current issue.

**Fourteenth Hanes Lecture on the History of the Book.** The Rare Book Collection’s Hanes Lecture Series, established in 1980, brings internationally prominent scholars, publishers, and writers to Chapel Hill to speak about the history of the book and bibliography. David Freedberg presented the fourteenth Hanes Lecture in 2011. His topic was “Pictures, Books, and Science: From Description to Diagram in the Circle of Galileo.” Freedberg is Pierre Matisse Professor of the History of Art at Columbia University and Director of the Italian Academy for Advanced Studies in America.

**Gladys Hall Coates University History Lectures.** The North Carolina Collection’s Gladys Hall Coates University History Lecture honors the late Coates, an avid University historian. She and her husband, Albert Coates, founded UNC’s Institute of Government, now the UNC School of Government. In 2011, former UNC Di-Phi president Kevin Cherry presented “And They Talked—Always They Talked: 215 Years of the Dialectic and Philanthropic Societies.” In 2012, Wendy Hillis, then UNC’s historic preservation officer, spoke on the topic “Lux Libertas in Perpetuity: Historic Preservation at UNC.”

**Southern Folklife Collection Blues Legacy Series.** With the support of John Powell ’77, the Southern Folklife Collection hosted a series of tribute concerts, symposia, and programs in 2011 and 2012 exploring the music of blues musicians Howlin’ Wolf, Rev. Gary Davis, and Son House. The concerts, enriched by lectures and discussion, drew crowds of musicians, students, faculty, and scholars to Chapel Hill.
Major Exhibitions

North Carolina Collection Gallery
• The Poor Among Us: Photography of Poverty in North Carolina (June–Sept. 2010)
• From Di-Phis to Loreleis: A History of Student Organizations at UNC (Feb.–May 2011)
• A Dialogue Between Old and New: Notable Buildings on the UNC Campus (Feb.–May 2012)
• The Carolina Parakeet in Art: Images from the Powell Collection (June–Sept. 2012)

Melba Remig Saltarelli Exhibit Room
• Home Front on the Hill: Chapel Hill and the University during the Civil War (Feb.–May 2011)
• Curating Sound: 75 Years of Music Collections at UNC (Oct. 2011–Jan. 2012)
• Nature and the Unnatural in Shakespeare’s Age (Feb.–Aug. 2012)

Elsewhere in Wilson Library
• Kin and Community: African American Lives at Stagville (Nov. 2011–March 2012)
• Southern Roots, Enduring Bonds: African American Families in North Carolina (March–July 2012)

Davis Library
• Give My Poor Heart Ease: Photographs of Mississippi Blues Artists by Bill Ferris (2010)
• From the Cradle to the Cave: 18 Years of North Carolina Poster Art (2011–12)
• Knowledge Building(s): The Libraries at the University of North Carolina at Chapel Hill (2012)
Wilson Library Marks 150th Anniversary of the Civil War — Day by Day

http://library.unc.edu/blogs/civilwar/

What was happening in the South on any given date during the Civil War? On April 12, 2011—150 years to the day after hostilities commenced at Fort Sumter, S.C.—the Wilson Special Collections Library debuted a website posting just that.

The Civil War Day by Day draws from Wilson Library’s vast stores of archival diaries, letters, images, and artifacts, as well as published book and historical newspapers, to present one item daily, each related to the corresponding date 150 years earlier. Posts have included rare stereo photo views of Fort Sumter following its surrender; a hand-drawn map of the First Battle of Kernstown; advertisements offering rewards for escaped slaves; and poignant letters between both Union and Confederate soldiers and their families.

A series of exhibitions and lectures further highlights Wilson Library’s outstanding Civil War collections. The 2011 exhibition Home Front on the Hill: Chapel Hill and the University during the Civil War examined the war’s impact on campus. Lecturers have so far presented talks about Civil War currency (Wendell Wolka), the Southern understanding of personal strife and despair (David Silkenat), the role of women during the war (LeeAnn Whites), and news and journalism during the war (Frank Fee). Additional exhibitions and programs are planned for the remainder of the anniversary period.
Awards and Honors

Awards to the Library

**Penn Center 1862 Circle** (2012) from the Penn Center, for the role of the Southern Historical Collection in preserving the papers of the Penn School in St. Helena Island, S.C.

**Award of Merit for Leadership in History** (2011) from the American Association for State and Local History, for the *North Carolina Maps* digitization project.

**Springshare Innovation in Academic Libraries Award** (2011) from the Academic Division of the Special Libraries Association, for partnership in the alternate reality game “Should Brandon and Nicole Get Engaged?”

**Roy Rosenzweig Prize for Innovation in Digital History** (2010) from the American Historical Association and the Center for History and New Media at George Mason University, for work with UNC historian Robert Allen on the digital collection *Going to the Show*.

Staff honors

**Gale Cengage Learning Award for Excellence in Business Librarianship** (2012) to Rita Moss for “significant contribution to business librarianship.”

**Library Journal “Movers & Shakers”** (2011) to Chad Haefele and Emily King for their contribution to the campus-wide alternate reality game “Should Brandon and Nicole Get Engaged?”

**Chancellor’s Award for Excellence** (2010) to Greg Klaiber for “meritorious or distinguished accomplishments” as manager of the Digital Media Lab.

**Library Outstanding Employee Award:**
- Megan Kilb (2011) and Josh Hockensmith (2010)
- Honorable Mentions: Katelyn Ander and Alison Murray (2011); Aaron Bednar and Betty Meehan-Black (2010).

Awards and honors presented by the UNC Library

**Parker-Dooley Undergraduate Southern Studies Award** (2010, Southern Historical Collection)
- First place: Rachel Shope, for “All the Writing Ladies: Three Women Writers of the Nineteenth Century”
- Honorable mention: Katie Womble, for “Myra Page: Her Childhood and Self Actualization”

**I Found It In the Archives Contest** (2011, Wilson Special Collections Library) Read the winning essays at: http://library.unc.edu/wilson/research/I_Found_It_winners.html
- Winner: Katy Simpson Smith, on her family’s “First Annual Cryptography Competition”
- First runner-up: Anne Mitchell Whisnant, on research that led to a dissertation and a marriage
- Second runner-up: Anna Maxwell Snyder, on a class project that led to a public history career

**North Carolina Documentary Photography Awards** (2012, North Carolina Collection Photographic Archives)
- Vincent Joos, for “Haitian Immigration to Mount Olive, North Carolina”
- Jessica Kennedy, for “The Shifting Face of Agriculture in the Appalachian Mountains of North Carolina”

**Student Map Competition for GIS Day** (2010, GIS Section)
- Maia Call, for her map “Teenage Pregnancy Rates, Race, and Poverty in North Carolina”

**Southern Studies Visiting Scholars Grants** (Southern Historical Collection) For recipient affiliation and projects, visit http://library.unc.edu/mss/travel.html
- **John Eugene and Barbara Hilton Cay Visiting Scholar Grant**
  - 2011: Scott Stephan, Lori Leavell
  - 2010: Gina Caison
- **Guion Griffis Johnson Visiting Scholar Grant**
  - 2011: David M. Ferguson, David Silkenat
  - 2010: Kathleen Adams
- **J. Carlyle Sitterson Visiting Scholar Grant**
  - 2011: Kelly Houston Jones, Charles Allen Wallace
  - 2010: Michael D. Thompson
- **Joel Williamson Visiting Scholar Grant**
  - 2011: Deborah Beckel, Julia Gunn
  - 2010: Melissa Lambert Milewski, Matthew P. Spooner
- **Parker-Dooley University of North Carolina System Visiting Scholar Grant**
  - 2010: Derek H. Alderman, Dwana Waugh
Administrative Board of the Library

2010–2011 Board
Cheryl Mason Bolick (chair), Education
Iris Caulton-Laney, Social Work
Frank Dominguez, Romance Languages
Christopher Fecko, Chemistry
Edward Halloran, Nursing
Carmen Hsu, Romance Languages
Charles Kurzman, Sociology
Megan Matchinske, English and Comparative Literature
Terrence McIntosh, History
Jane Metters, Graduate student
Sarah Michalak (ex officio), University Librarian
Karen O’Brien, Dramatic Art
Nissan Patel, Undergraduate student
David Stotts, Computer Science
Philip Vandermeer, University Library

2011–2012 Board
Robert Allen, American Studies
Arlene Bridges, Pathology
Fitz Brundage, History
Adam Domby, Graduate student
Frank Dominguez, Romance Languages
Sue Goodman, Mathematics
Paul Jones, Journalism
Charles Kurzman, Sociology
Laurie Langbauer, English and Comparative Literature
Megan Matchinske, English and Comparative Literature
Sarah Michalak (ex officio), University Librarian
Karen O’Brien, Dramatic Arts
David Stotts (chair), Computer Science
Philip Vandermeer, University Library
Robert Windsor, Undergraduate student

Friends of the Library Board

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H. Murray Sawyer, Jr., Second Vice Chair
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Catherine Gerdes, Treasurer
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Mary Pleasants Bossong
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Thomas Hampton Cuthbertson
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David S. Dooley
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Anna Ragland Hayes
Andrew Michael Herman
Dana Borden Lacy
Edmund McIlhenny, Jr.
Sandra Moore
David E. Pardue
Edward Pleasant
J. Norfleet Pruden III
Scott H. Richardson
Kelly Leigh Ross
Brenton Lohr Smith
Jo Allison Clary Smith
Moyer G. Smith
Claude H. Snow, Jr.
Nancy Tanner
William A. Whitaker III
Megan Wetherill Ziglar
Cheryl Mason Bolick, Administrative Board of the Library
Analise Jenkins, Student Member
Rebecca Merrick, Student Member
Sarah Shapiro, Student Member

2011–2012 Board
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Joel T. Clancy
Sally Cone
Thomas Hampton Cuthbertson
Stephen De May
David S. Dooley
John P. Evans
Scott Fuller
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Anna Ragland Hayes
Andrew Michael Herman
Dana Borden Lacy
Edmund McIlhenny, Jr.
Sandra Moore
David E. Pardue
Karen Parker
Edward Pleasant
J. Norfleet Pruden III
Scott H. Richardson
Kelly Leigh Ross
Laura Weatherspoon Shwedo
Nancy Newton Sipp
Brenton Lohr Smith
Jo Allison Clary Smith
Moyer G. Smith
Claude H. Snow, Jr.
Nancy Tanner
William A. Whitaker III
Megan Wetherill Ziglar
David Stotts, Administrative Board of the Library
Amanda Brickell, Student Member
Sarah Shapiro, Student Member
Grants Received

North Carolina Digital Heritage Center

Content, Context, and Capacity: A Collaborative Large-Scale Digitization Project on the Long Civil Rights Movement in North Carolina
State Library of North Carolina: $150,000 (2012–13)

ECU: Ensuring Democracy through Digital Access

From the Piedmont to the Swamplands: Preserving Southern Traditional Music

Commemorative Landscapes of North Carolina
State Library of North Carolina: $70,656 (2011–12) and $74,998 (2010–11)

Driving Through Time: The Digital Blue Ridge Parkway in North Carolina

Creating Online Access to Legacy Finding Aids

Roger King Films Preservation
National Film Preservation Foundation: $8,520 (2011–12)

Pruitt-Shanks Photographic Collection Preservation
Council on Library and Information Resources of the Andrew W. Mellon Foundation: $78,400 (2011–12)

Fire Protection for Special Collections
National Endowment for the Humanities: $400,000 (2010–12)

Publishing the Long Civil Rights Movement
Librarian Appointments

Claudia Alcalá Iñiguez
Social Sciences Librarian

Tiffany Allen
Director of Library Human Resources

Jodi Berkowitz
Pruitt-Shanks Project Archivist

John Blythe
Special Projects and Outreach Coordinator
North Carolina Collection

Maggie Dickson
Digital Projects Librarian
North Carolina Digital Heritage Center

Jay Gaidmore
University Archivist

Zahra Kamarei
Head of Science Libraries

Nathaniel King
Social Sciences Librarian

Rachel Lerner
TraCS Institute Knowledge Management Librarian

Sara Levinson
Original Cataloger

Elizabeth McCraw
Special Projects Cataloger
North Carolina Collection

Philip McDaniel
Geographic Information Systems Librarian

Jonathan McMichael
Undergraduate Experience Librarian

Suchi Mohanty
Head of R.B. House Undergraduate Library

Peggy Myers
Director of Library Development

Will Owen
Associate University Librarian for Technical Services and Systems

Jenn Riley
Carolina Digital Library and Archives Head

Pam Sessoms
Undergraduate Librarian

Emily Silverman
Associate Director of Library Development

Kristina Spurgin
Electronic Resources Cataloger

Philip Vandermeer
Head of Branch Libraries

John Vincler
Rare Book Research Librarian

Anne Gilliland
Scholarly Communications Officer

Mohamed Hamed
Middle Eastern/African Studies Librarian

Carol Hunter
Associate University Librarian for Collections and Services

Laurie Hunter
Physical Sciences Librarian

Emily Jack
Digital Projects and Outreach Librarian
North Carolina Collection Gallery
Retirements and Service

Carol Andrews
Executive Assistant
24 years

Kate Barnhart
SILS Library Technical Assistant
11 years

Jeffery Beam
Library Technician – Botany
36 years

Pat Dominguez
Humanities Bibliographer
31 years

Linda Drake
Director of Library Personnel
21 years

Sue Field
Administrative Coordinator
35 years

Michele Fletcher
Director of Library Development
22 years

Nancy Frazier
Rare Book Collection Cataloger
40 years

Mary Johnson
Transfers Coordinator
30 years

Miriam Kennard
Geological Sciences Librarian
32 years

Jill Mayer
Associate Director, NC AHEC Library and Information Services Network
18 years

Harry McKown
Special Collections Research and Instructional Services
26 years

Pat Mullin
Associate University Librarian for Technical Services and Systems
23 years

Cindy Raxter
Health Sciences Library Technical Assistant
22 years

John Rutledge
Head of Humanities, Social Sciences, and Western European Collection Development
31 years

Myrna Schwartz
Reference Librarian
45 years

Diane Strauss
Associate University Librarian for Collections and Services
36 years

Teresa West
Health Sciences Library Accounting Technician
30 years

Chris Wolf
Monographic Services Technician
31 years

Nadia Zilper
Head of Global Resources and Area Studies
31 years